# REVISED LETTER TO EXTERNAL REVIEWERS

**Promotion/Appointment to Associate Professor Clinician-Educator**

**(and—with appropriate modifications—for promotion/appointment to Professor Clinician-Educator)**

Dear Professor \_\_\_\_\_\_\_\_\_\_\_\_\_\_:

1st ¶ for promotions:

Professor \_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_, who is currently an (**Assistant/Associate Professor** )of \_\_\_\_\_\_\_\_\_\_\_\_\_\_ in the Clinician-Educator track in the School of \_\_\_\_\_\_\_\_\_\_ at this University, is being considered for promotion to the rank of (Associate Professor/Professor) of \_\_\_\_\_\_\_\_\_\_\_\_\_\_\_, Clinician-Educator track. We would very much appreciate your help in evaluating this candidate’s achievements and future potential.

1st ¶ for new appointments:

Professor \_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_, is being considered for appointment to the rank of an (**Associate Professor/ Professor)** of \_\_\_\_\_\_\_\_\_\_\_\_\_\_ in the Clinician-Educator track in the School of \_\_\_\_\_\_\_\_\_\_ at this University. We would very much appreciate your help in evaluating this candidate’s achievements (and future potential **←*for Associate Professor appointment)***

The University expects that those **promoted/appointed** to the rank of (**Associate Professor/Professor)** in the Clinician Educator track will be excellent clinicians and teachers whose achievements have won exceptional recognition, both by those outside the University and by the candidate’s faculty colleagues, and whose presence on the faculty enhances the prestige of the University. The primary emphasis of standing faculty in the clinician-educator track is on teaching and practice. It is expected that such faculty also will generate new knowledge in their respective fields and/or assume a leadership role in the application of new knowledge in clinical practice. [**For Associate Professor: *Since appointment to the rank of Associate Professor in the Clinician-Educator track is for an indefinite term, we require that individuals promoted to that rank not only to have established a record of outstanding clinical practice and excellent teaching, but to have shown promise of future achievement.*]**  In making your evaluation, which should focus on the achievements of the candidate, it would be helpful if you would:

1. Evaluate the scope and significance of the candidate’s achievements and their importance within the general discipline;
2. Comment upon the degree of recognition achieved in the candidate’s discipline, noting their most distinctive contributions;
3. Rank the candidate relative to the leading clinician/scholars in the same field of study [and at a comparable level of professional development;] **← *DROP FOR FULL PROFESSOR***
4. Evaluate the candidate’s likelihood of achieving a similar faculty position and rank at the leading institutions in this discipline;
5. Provide any information or insight that you have on the candidate’s skill and effectiveness as a clinician, teacher and communicator;
6. Provide any additional insights that may be helpful in determining whether or not to recommend **appointment/ promotion** to (Associate Professor/Professor) in the Clinician-Educator track.

We are including Professor \_\_\_\_\_\_\_\_\_’s curriculum vitae, her/his personal statement, teaching chronicle, and [and ***insert additional material as appropriate, e.g., sample of her/his publications, pandemic impact statement***] together with the guidelines for appointment and promotion in the Clinician Educator track.

FEBRUARY 2021 ADDITION]

¶ if pandemic impact statement is included

The University added a pandemic impact statement to its review process in spring 2021. When making your evaluation, the University asks that you consider the short- and long-term impact of the pandemic on working conditions, productivity, and career trajectory, as documented in Professor \_\_\_\_\_\_\_’s pandemic impact statement. Consistent with the University’s definition of excellence, please focus on identifying the quality of scholarly contributions more than the quantity.]

[OCTOBER 2020 ADDITION

¶ for promotion of those with a COVID-19 extension:

                In recognition of the many implications of COVID-19 for faculty life and work, the University in fall 2020 automatically extended the probationary period by one year for all faculty who are assistant professors and associate professors without tenure in the tenure, clinician-educator, and research tracks, including Professor \_\_\_\_\_\_\_\_\_\_\_\_\_\_. It is important to note that we evaluate the productivity of each candidate who has been granted an extension as if they had been in probationary status for the normal duration.

¶ for promotion of those with a COVID-19 extension and another extension:

                In recognition of the many implications of COVID-19 for faculty life and work, the University in fall 2020 automatically extended the probationary period by one year for all faculty who are assistant professors and associate professors without tenure in the tenure, clinician-educator, and research tracks, including Professor \_\_\_\_\_\_\_\_\_\_\_\_\_\_. Professor \_\_\_\_\_\_\_\_\_\_\_\_\_\_ was also granted an additional extension to the mandatory review period in keeping with the University’s policies. It is important to note that we evaluate the productivity of each candidate who has been granted an extension as if they had been in probationary status for the normal duration.

¶ for promotion of those with only a non-COVID extension:

                Professor \_\_\_\_\_\_\_\_\_\_\_\_\_\_ has been granted an extension to the mandatory review period in keeping with the University’s policies.  It is important to note that we evaluate the productivity of each candidate who has been granted an extension as if they had been in probationary status for the normal duration.

It is the policy of the University of Pennsylvania that external letters be held in confidence. However, in the event of litigation or a governmental investigation, the candidate or others may gain access to the information contained in these letters.

We would appreciate receiving your evaluation by \_\_\_\_date\_\_\_\_\_\_\_\_\_, since the review process requires all materials to be in hand as early as possible in the academic year. We are very grateful for your help in this matter.

Sincerely,

\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_, Chair

**NOTE**: It is important that the letter sent to the approved list of reviewers be the same for each reviewer and include the above six points. The exact wording may be modified for different disciplines. A copy of the letter that is actually used must be included with the dossier submitted to the Dean.

\* Departments that previously provided honoraria for external reviewers should add: “Changes in the law make it impossible for us to promise this level of confidentiality if we provide honoraria or other payment for completing the review. We have therefore been required to discontinue our previous policy of providing modest honoraria.”